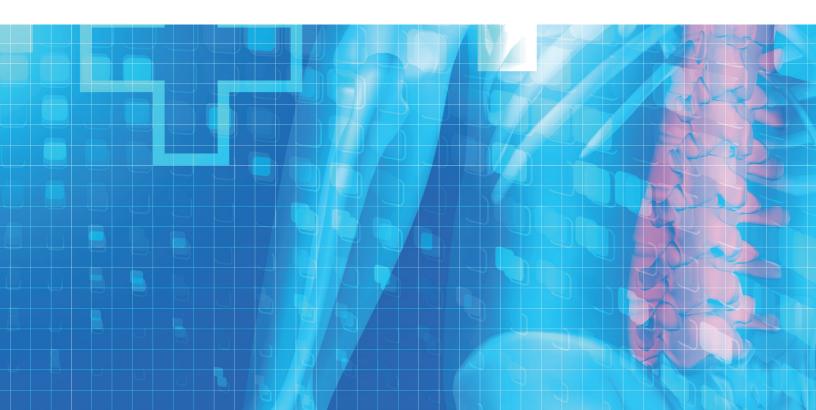
Beyond the Blue Print: DHA Value Based Strategic Summit





Introduction

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DIRECTOR Major General Jeffrey B. Clark Healthcare Operations Defense Health Agency

MG Jeff Clark was born in LaGrange, North Carolina and is a graduate of Davidson College, East Carolina University School of Medicine, the US Army Command and General Staff College and Army War College. MG Clark earned a Master of Public Health at the University of Washington and a Master of Strategic Studies at the Army War College. He is board certified in Family Medicine.



Following Family Medicine Residency at Silas B. Hays Army Community Hospital, Fort Ord, California, MG Clark served as Family Physician and

Flight Surgeon, 543rd General Dispensary, Taegu, Korea from 1987-1989. While at Fort Bragg, he served as staff Family Physician at the 1st Corps Support Command Clinic, Faculty and Clinic Director of the Womack Army Community Hospital Family Medicine Residency, and Senior Medical Officer of C Co, 307th Medical Battalion, 82nd Airborne Division during Operation Desert Shield/Storm. BG Clark served as 82nd Airborne Division Surgeon from 1993-95. He commanded the 168th Area Support Medical Battalion, Korea from 1997-1999 and served as Chief of Primary Care and Family Medicine at Womack Army Medical Center, Fort Bragg from 1999-2001. While assigned to the Wuerzburg MEDDAC/67th CSH from 2001-2004, MG Clark served as Deputy Commander for Clinical Services and as Commander of Task Force Medical Falcon, Kosovo. While in command of the 21st Combat Support Hospital, 2005-2007, MG Clark led unit deployments to New Orleans in support of the Hurricane Katrina Relief Operation and during OIF 06-08 as TF 21 MED provided detainee health care for the Iraqi theater of operations. Following his assignment as Chief of Preventive Medicine for Darnall Army Medical Center, Fort Hood, Texas, MG Clark served as Commander, 65th Medical Brigade / USAMEDDAC-Korea and as USFK/UNC/CFC Surgeon from 2008-2010. He served as Chief of Medical Corps Branch, Human Resources Command, Fort Knox, Kentucky prior to commanding Landstuhl Regional Medical Center from 2011-2012. He commanded Europe Regional Medical Command and served as US Army Europe Command Surgeon until July 2013. MG Clark served as Director, Walter Reed National Military Medical Center 2013- 2015. MG Clark was the Interim Director, National Capital Region Medical Directorate from October 2015 through February 2016 before assuming his current role.

MG Clark's awards and decorations include the Defense Superior Service Medal, Legion of Merit (2 OLC), Bronze Star (10LC), Meritorious Service Medal (70LC), Combat Medical Badge, Expert Field Medical Badge, Flight Surgeon Badge, and the Parachutist's Badge. He is a member of the Order of Military Medical Merit and recipient of the Republic of Korea Order of National Security Merit, Samil Medal.

Sue and Jeff Clark were married September 4, 1982. They have three children. Anna serves as the American Red Cross Station Manager for Fort Belvoir and Quantico. Warren is farming in La Grange, North Carolina. John serves with the Peace Corps in Mongolia



Beyond the Blue Print: Value Based Strategic Summit

Ms. Mary Kaye Justis Director, TRICARE Health Plan Defense Health Agency

Ms. Mary Kaye Justis is the Director, TRICARE Health Plan. She provides executive leadership on organizational, programmatic, operational, and policy matters pertaining to the worldwide management of TRICARE managed care, as well as DHA purchased care programs, for healthcare services that cover 9.5 million beneficiaries. She participates in the development, formulation, implementation, and advocacy of healthcare operational policies, MHS transformation, and program objectives of critical importance to the goals of the Secretary of Defense. She is responsible for ensuring TRICARE program compliance and adequacy in



the areas of policy interpretation and administration; ensuring clearly defined lines of authority, responsibility and accountability are established for all assigned programs; developing plans and policies; and ensuring review and maintenance of program milestones.

Ms. Justis is an accomplished leader with over 25 years of healthcare experience in the public and private sectors. Prior to her senior executive appointment at TMA, she served in leadership positions at Medicaid and Children's Health, Atlanta, Georgia, and the Department of Health and Human Services (HHS), Center for Medicare and Medicaid Services. Throughout her private sector career, she has held progressive leadership positions as Director, Chief Operating Officer, and Chief Executive Officer. She has also been an owner and operator of a start-up new business. She possesses extensive experience and expertise in implementing programs, and in managing healthcare administration and clinical operations.

Ms. Justis holds a Bachelor of Science degree in Nursing from Wayne State University and a Master of Business Administration degree from Oakland University.



Beyond the Blueprint: Value-Based Health Care Strategic Planning Summit – 23 May 2016 AGENDA

Objectives:

- Identify and discuss successful Value-Based Health Care programs and measures
- Discuss Value-Based end state as it relates to an Integrated Health Care Delivery System
- Discuss Service-specific health care priorities as they relate to Value-Based Health
- Develop a shared strategy for moving the MHS to value-based health care
- Develop recommendations and brief executive leadership on the way ahead for value-based health care demos and pilots

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At the end of the meeting, attendees will:

- Reach a shared consensus on the current end state and way ahead for the FY16 NDAA Section 726 requirements and value-based health care in the MHS
- Recommend a shared strategy for moving the MHS to a value-based paradigm

May 23 2016 07:00 am to 07:45 am **Check-In Objectives, Deliverables and Rules of Engagement** 07:45 am to 08:00 am CAPT Edward Simmer, Deputy Director, TRICARE Health Plan, Defense Health Agency (DHA) Welcoming Remarks and Introduction of Guest Speakers 08:00 am to 08:15 am Ms. Mary Kaye Justis, Director, TRICARE Health Plan, DHA Beyond the Blueprint: A Vision for Value-Based Health Care in the MHS 08:15 am to 08:30 am MG Jeffrey Clark, Director, Healthcare Operations, DHA Value-Based Insurance Design and the TRICARE Program 08:30 am to 09:30 am Dr. Mark Fendrick, Director, Center for Value-Based Insurance Design, University of Michigan 09:30 am to 09:45 am **MORNING BREAK** Service-Specific Value-Based Health Care Priorities (15 min for each Service) 09:45 am to 10:30 am VBP Workgroup Members/Service Representatives Group Discussion: Defining Value-Based Initiatives and Desired End State as it Relates to an Integrated Healthcare System, VB Mission, and VB Vision **Discussion Leaders:** 10:30 am to 11:45 am CAPT Edward Simmer, Deputy Director, TRICARE Health Plan, DHA Ms. Kathy Larkin, Chief, Health Plan Executions and Operations, DHA Ms. Debra Hatzel, Requirements Specialist, TRICARE Policy & Benefits Office _



12:45 pm to 3:00 pm	Working Round Table/Breakout Sessions to Develop a Shared Strategy for Moving the MHS to a Value-Based Paradigm Facilitator: CAPT Edward Simmer, Deputy Director Defense Health Agency (DHA) TRICARE Health Plan
3:00 pm to 3:15 pm	AFTERNOON BREAK/Arrival of Senior Executive Leadership
	Out Brief; VBP Way Ahead to Senior Leadership
3:15 pm to 4:00 pm	Ms. Mary Kaye Justis, Director, TRICARE Health Plan, DHA
4:00 pm	Departure of Official Party
4:00 pm to 4:45 pm	Discussion, Wrap up, Summary, Deliverables and Closing Remarks CAPT Edward Simmer, Deputy Director, TRICARE Health Plan, DHA
Due Outs Upcoming Meetings	TBD

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Defense Health Agency

